SASTASUNDAR VENTURES LIMITED

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Date: 13-11-2025

To
The General Manager
Department of Corporate Services
BSE Limited
Phiroze Jeejeebhoy Tower
Dalal Street, Mumbai - 400 001

To
The Manager
Listing Department
National Stock Exchange of India Limited
Exchange Plaza, Bandra Kurla Complex
Mumbai - 400 051

Ref: BSE Scrip Code: 533259; NSE Symbol: SASTASUNDR

Sub: Intimation under Regulation 30 of the SEBI (Listing Obligations and Disclosure

Requirements) Regulations, 2015 - Investor Presentation

Dear Sir/ Madam,

Pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 please find attached herewith the Investor Presentation of the Company.

This is for your information and record.

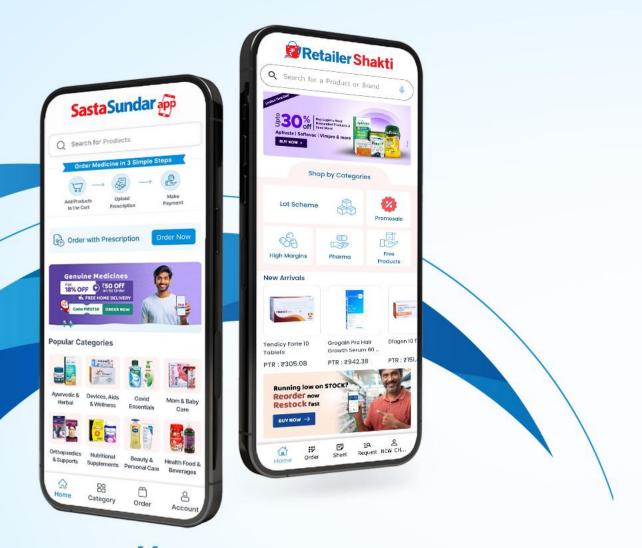
Thanking you,

Yours faithfully,

For Sastasundar Ventures Limited

Pratap Singh
Company Secretary and Compliance Officer

Encl: As Above



SastaSundar health & happiness

Investor's Update

November 2025

SastaSundar operate digital platforms for Pharmacy, Wellness and Diagnostics, providing Accessible, affordable, scalable and sustainable person-centric health care solution

Safe Harbour



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When Science meets scale,
When innovation become inclusive,
When technology drives transformation,
The foundation for great achievements is laid.

Shri Narendra ModiHon'ble Prime Minister of India







B2C - Healthcare Digital Platform





B2B - Healthcare Digital Platform





Accelerating Growth

1. CATEGORY EXPANSION

From: Medicine & Wellness

To:

Personal Care

Beauty Care

Surgical Care

Nutrition and Nutraceuticals

Pet care

Private Label - Generic JITO,

JITO line of OTC products

2. GEOGRAPHY EXPANSION

West Bengal From: •

- NCR (National Capital Region)
- **Jharkhand**
- Assam

To:

Eastern India - Bihar, Odisha, Chhattisgarh Northern India – Uttar Pradesh, Haryana, Rajasthan, Uttarakhand, Madhya Pradesh North-East India - to expand in all seven states of North-East (Arunachal Pradesh, Assam, Manipur, Meghalaya, Mizoram, Nagaland, Tripura)

3. CUSTOMER EXPANSION (B2B)

From: Pharmacies

To:

Clinics **Doctor Practice** Centres

Hospitals

Health Centres

Retailers in new product categories

Continued



Accelerating Growth

4. PRODUCT & SERVICE EXPANSION

Product Expansion - B2C

- Private Label Development: Launch of Generic JITO and JITO OTC product lines.
- Value-Added Services:

Product Expansion - B2B

- Integrated doctor consultation panel
- Diagnostic lab booking services
- On-demand order fulfilment support
- Insurance POS enablement and exclusive JITO Shop-in-Shop sections

- Curated "JITO Recommended" product channel
- JITO-branded medicines and OTC range
- Quick Health Initiative:
 - 10-minute Doctor Consultation
 - 30-minute Medicine Delivery
 - ➤ 4-hour Diagnostic Report
 - Comprehensive, homebased healthcare solution

 Healthbuddy Stores: Incorporation of Quick Health support facilities.

5. CHANNEL EXPANSION

- Exclusive JITO Franchise: Retail distribution of JITO-branded medicines and OTC products.
- Unified Doctor + Generic
 Medicine + Diagnostic Collection
 Centre format: Enhancing
 affordability (up to 60% savings in time and cost), accessibility, and improved quality and respect

Expanding Tech Stack And Backend Infrastructure



Expanding Fulfilment Centres (FCs)

Strengthening backend capacity to support scalable growth and faster service delivery.

- West Bengal: Automation upgrade to double existing capacity.
- **Noida:** New FC under implementation *doubling overall capacity.*
- **Guwahati (Assam):** Under implementation *expanding regional coverage and capacity*.
- Lucknow: *New high-capacity FC* to enhance North India reach.
- Udaipur: *New large-capacity FC* strengthening North India operations.

Strategic Investments in Health Startups

Enhancing service capacity through partnerships and innovative healthcare models.

- •Dr. Sudhir Pain Relief Clinic: Expanding pain management expertise
- Alexa Health: Strengthening physiotherapy and home-care reach
- **Diagnoeasy:** Integrating doctor and home-care diagnostic services

AI Integration Across the Value Chain

Embedding AI to improve efficiency, accuracy, and customer experience.

- Intelligent medicine & diagnostic counselling.
- Consultation validation for quality assurance.
- Wellness counselling and personalized recommendations.
- Smart health records with automated briefing tools.
- Backend process automation to enhance productivity.

Building A Stronger MOAT With Competitive Advantage



- 1. Capital Efficient Disciplined capital deployment ensuring strong returns and long-term value creation.
- 2. Cost Efficiency Scalable operating model driving margin resilience and profitability.
- 3. Superior Customer Value Proposition Delivering differentiated, trusted, and affordable healthcare solutions that build lasting loyalty.
- **4. Scalable Supply Chain Integration** Strengthening pan-India reach from metros to Tier 2 towns and rural markets.
- 5. Human-Tech Ecosystem Leveraging technology to enhance human touch, engagement, and service excellence.
- **6. Strong Direct Partnerships** Strategic alliances with reputed pharma companies ensuring reliability and consistent supply.
- 7. Motivated & Competent Team Empowered leadership and skilled teams driving innovation and operational excellence.
- 8. Universal Market Reach Inclusive business model serving every income segment across urban and rural India.

Q2 FY26 Consolidated Profit & Loss Statement



| Particulars (Rs. Crs) | Q2 FY26 | Q2 FY25 | Y-o-Y | Q1 FY26 | Q-o-Q | H1 FY 25-26 | H1 FY 24-25 | Y-o-Y |
|---------------------------------------|---------|---------|-------|---------|-------|-------------|-------------|-------|
| Revenue from Operations | 307.9 | 263.5 | 16.9% | 278.5 | 10.6% | 586.5 | 526.4 | 11.4% |
| Cost of Materials Consumed | 285.0 | 246.4 | | 257.6 | | 542.6 | 489.1 | |
| Gross Profit | 22.9 | 17.1 | 34.2% | 20.9 | 9.8% | 43.9 | 37.3 | 17.7% |
| GP % | 7.5% | 6.5% | | 7.5% | | 7.5% | 7.1% | |
| Employee Benefits Expense | 19.9 | 11.6 | | 17.3 | | 37.2 | 22.2 | |
| Other Expenses | 19.1 | 20.3 | | 17.4 | | 36.5 | 39.6 | |
| EBITDA | (16.0) | (14.8) | | (13.8) | | (29.8) | (24.6) | |
| EBITDA % | (5.2%) | (5.6%) | | (5.0%) | | (5.1%) | (4.7%) | |
| Other Income [#] | (1.1) | 32.3 | | 45.3 | | 44.2 | 67.5 | |
| Depreciation and Amortisation Expense | 1.3 | 1.5 | | 1.2 | | 2.5 | 3.1 | |
| EBIT | (18.4) | 16.0 | | 30.3 | | 11.8 | 39.9 | |
| Finance Costs | 0.0 | 0.1 | | 0.1 | | 0.1 | 0.2 | |
| Exceptional Items | (0.2) | (189.6) | | 0.0 | | (0.2) | (188.7) | |
| РВТ | (18.6) | (173.7) | | 30.2 | | 11.5 | (149.0) | |
| Total Tax Expense/ (Income) | (3.2) | (22.9) | | 3.6 | | 0.4 | (48.7) | |
| Profit for the period/Year | (15.4) | (150.8) | | 26.6 | | 11.2 | (100.3) | |
| PAT % | (5.0%) | (57.2%) | | 9.5% | | 1.9% | (19.0%) | |
| Share of profit/(loss) from Associate | 0.0 | (4.0) | | 0.0 | | 0.0 | (13.0) | |
| Profit for the period/Year | (15.4) | (154.8) | | 26.6 | | 11.2 | (113.3) | |

Other Income includes financial service income

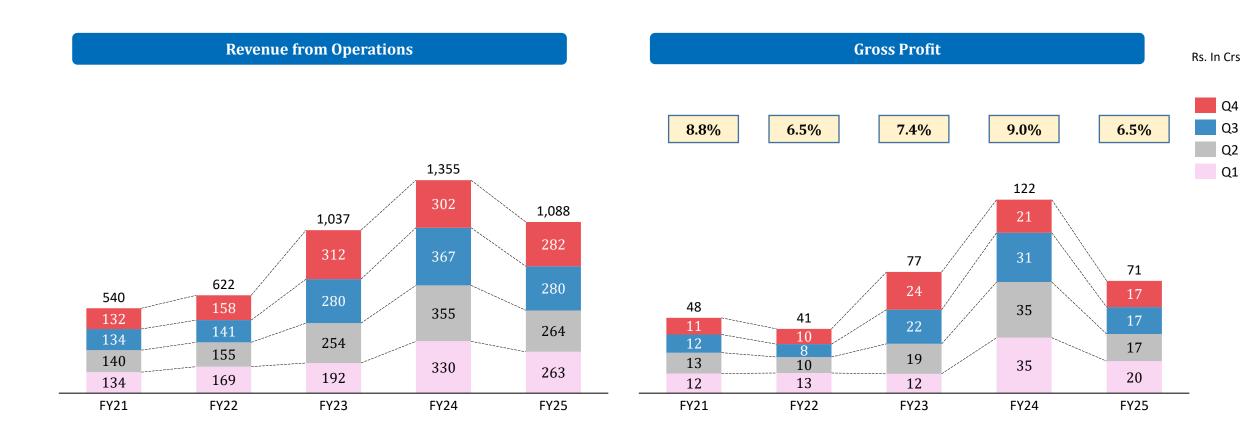
Breakup of Revenue (Vertical)



| Particulars (Rs. Crs) | Q2 FY26 | Q2 FY25 | Q1 FY26 | H1 FY26 |
|-----------------------|---------|---------|---------|---------|
| Supply chain | | | | |
| SastaSundar | 39.4 | 24.7 | 33.3 | 72.7 |
| Retailer Shakti | 267.8 | 238.0 | 244.5 | 512.3 |
| Diagnostic | 0.7 | 0.8 | 0.7 | 1.4 |
| Healthcare Network | 307.9 | 263.5 | 278.5 | 586.4 |
| Financial Services | (1.1) | 32.3 | 19.9 | 18.8 |
| Total Revenue | 306.8 | 295.8 | 298.4 | 605.2 |

Annual Financial Highlights





Historical Consolidated Profit & Loss Statement



| Particulars (Rs. Crs) | Mar-25 | Mar-24 | Mar-23 | Mar-22 | Mar-21 |
|---------------------------------------|---------|---------|---------|---------|--------|
| Revenue from Operations | 1,088.5 | 1,355.2 | 1,036.9 | 623.0 | 540.0 |
| Cost of Materials Consumed | 1017.4 | 1232.8 | 960.4 | 582.5 | 492.5 |
| Gross Profit | 71.1 | 122.4 | 76.5 | 40.5 | 47.5 |
| GP % | 6.5% | 9.0% | 7.4% | 6.5% | 8.8% |
| Employee Benefits Expense | 49.8 | 49.0 | 45.3 | 43.9 | 29.1 |
| Other Expenses | 99.8 | 88.5 | 78.0 | 53.7 | 40.9 |
| EBITDA | (78.5) | (15.1) | (46.8) | (57.1) | (22.5) |
| EBITDA % | (7.2%) | (1.1%) | (4.5%) | (9.2%) | (4.2%) |
| Other Income [#] | 82.3 | 81.0 | 26.5 | 20.1 | 11.6 |
| Depreciation and Amortisation Expense | 5.8 | 9.1 | 8.2 | 4.2 | 4.5 |
| EBIT | (2.0) | 56.7 | (28.5) | (41.2) | (15.4) |
| Finance Costs | 0.2 | 1.0 | 0.9 | 1.6 | 1.0 |
| Exceptional Items | (190.6) | 0.0 | (8.0) | 1,157.5 | 0.0 |
| PBT | (192.9) | 55.7 | (37.4) | 1,114.7 | (16.4) |
| Tax Expense | (70.1) | (36.4) | (22.8) | 244.4 | 0.7 |
| PBT before Share of Associate | (122.7) | 92.0 | (14.6) | 870.3 | (17.1) |
| Share from Associate | (10.8) | (86.2) | (84.9) | (5.2) | 0.0 |
| Profit for the year | (133.5) | 5.9 | (99.5) | 865.1 | (17.1) |
| PAT % | (12.3%) | (0.4%) | (9.6%) | 138.9% | (3.2%) |
| EPS | (28.66) | 2.79 | (22.70) | 197.04 | (3.27) |

[#]Other Income includes financial service income

Historical Consolidated Balance Sheet



| Equity & Liabilities (Rs. Crs) | Mar-25 | Mar-24 | Mar-23 | Mar-22 | Mar-21 |
|------------------------------------|--------|---------|---------|---------|--------|
| Equity Share Capital | 31.8 | 31.8 | 31.8 | 31.8 | 31.8 |
| Other Equity # | 832.7 | 967.7 | 961.7 | 1,062.4 | 197.6 |
| Total Equity | 864.5 | 999.5 | 993.5 | 1,094.2 | 229.4 |
| Non-Financial Liabilities | | | | | |
| (i) Borrowings | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| (ii) Other Financial Liabilities | 5.3 | 3.3 | 8.2 | 3.5 | 1.5 |
| Provisions | 7.2 | 5.4 | 4.5 | 2.1 | 1.9 |
| Tax Liabilities (Net) | 5.4 | 2.6 | 24.1 | 17.9 | 0.0 |
| Deferred Tax Liabilities (Net) | 4.0 | 67.6 | 92.5 | 113.7 | 0.1 |
| Total Non-Financial Liabilities | 21.9 | 79.0 | 129.3 | 137.2 | 3.5 |
| Financial Liabilities | | | | | |
| (i) Borrowings | 0.0 | 0.0 | 0.0 | 0.0 | 9.8 |
| (ii) Lease Liabilities | 0.9 | 3.9 | 9.3 | 1.9 | 2.7 |
| (iii) Trade Payables | 58.8 | 42.5 | 57.0 | 33.0 | 38.6 |
| Other Current Liabilities | 28.3 | 24.7 | 16.7 | 11.5 | 8.6 |
| Total Financial Liabilities | 87.9 | 71.1 | 83.0 | 46.4 | 59.7 |
| Total Equity & Liabilities | 974.4 | 1,149.6 | 1,205.8 | 1,277.8 | 292.6 |

| Assets (Rs. Crs) | Mar-25 | Mar-24 | Mar-23 | Mar-22 | Mar-21 |
|------------------------------------|--------|---------|---------|---------|--------|
| Property, Plant and Equipment | 63.4 | 71.6 | 68.1 | 57.2 | 57.3 |
| Capital Work-in-Progress | 10.2 | 0.4 | 1.0 | 0.4 | 0.1 |
| Intangibles Assets | 0.1 | 0.1 | 0.1 | 0.1 | 0.4 |
| Goodwill on Consolidation | 36.1 | 36.1 | 36.1 | 36.1 | 52.7 |
| Tax Assets (Net) | 7.1 | 1.9 | 4.4 | 2.3 | 2.2 |
| Deferred Tax Assets | 11.2 | 0.4 | 1.8 | 0.0 | 0.0 |
| Investment Property | 2.3 | 2.4 | 2.6 | 0.0 | 0.0 |
| Other Non-Current Assets | 36.8 | 34.5 | 45.8 | 24.9 | 18.7 |
| Assets classified as held for sale | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 |
| Total Non-Current Assets | 167.3 | 147.4 | 159.9 | 121.0 | 131.4 |
| Inventories | 110.3 | 115.8 | 180.8 | 113.6 | 77.2 |
| Financial Assets | | | | | |
| (i) Investments | 575.4 | 676.1 | 512.8 | 666.0 | 43.4 |
| (ii) Trade Receivable | 10.0 | 34.8 | 35.1 | 21.2 | 13.6 |
| (iii) Cash and Cash Equivalents | 12.4 | 31.3 | 31.7 | 13.0 | 12.0 |
| (iv) Other Bank Balances | 0.0 | 15.4 | 163.5 | 199.4 | 0.8 |
| (v) Loans | 9.0 | 8.3 | 8.0 | 9.6 | 8.2 |
| Other Current Assets | 89.9 | 120.5 | 114.0 | 134.0 | 6.0 |
| Total Current Assets | 807.0 | 1,002.2 | 1,045.9 | 1,156.8 | 161.2 |
| Total Assets | 974.4 | 1,149.6 | 1,205.8 | 1,277.8 | 292.6 |

[#]Other Equity includes non-controlling interest

Historical Consolidated Cash Flow Statement



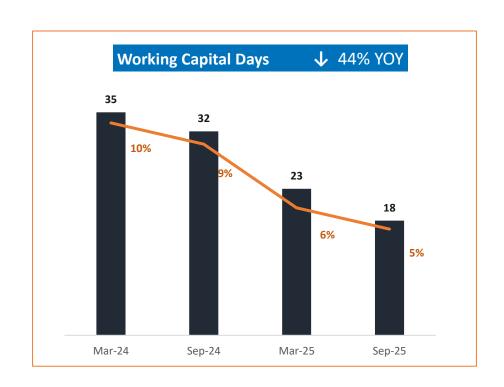
| Particulars (Rs. Crs) | Mar-25 | Mar-24 | Mar-23 | Mar-22 | Mar-21 |
|--|--------|--------|---------|-----------|--------|
| Cash Flow from Operating Activities | | | | | |
| Profit before Tax | -203.7 | -30.5 | (122.3) | 1,109.5 | (16.4) |
| Adjustment for Non-Operating Items | 138.1 | 25.8 | 84.0 | (1,151.0) | (3.2) |
| Operating Profit before Working Capital Changes | -65.5 | -4.6 | (38.3) | (41.5) | (19.6) |
| Changes in Working Capital | 52.7 | 46.6 | (77.7) | (52.7) | (9.9) |
| Cash Generated from Operations | -12.9 | 42.0 | (116.0) | (94.2) | (29.5) |
| Less: Direct Taxes paid | -4.5 | -6.1 | 4.0 | (112.9) | (1.0) |
| Net Cash from Operating Activities | -17.3 | 35.9 | (112.0) | (207.1) | (30.5) |
| Cash Flow from Investing Activities | -1.1 | -33.9 | 132.5 | 219.5 | 21.4 |
| Cash Flow from Financing Activities | -0.4 | -2.4 | (1.8) | (11.4) | 3.7 |
| Net increase/ (decrease) in Cash & Cash Equivalent | -18.9 | -0.4 | 18.7 | 1.0 | (5.4) |
| Cash & Cash Equivalents at the beginning of the year | 31.3 | 31.7 | 13.0 | 12.0 | 17.5 |
| Cash & Cash Equivalents at the end of the year | 12.4 | 31.3 | 31.7 | 13.0 | 12.0 |

Most Capital Efficient Player in Industry



| | Quarter ended | | | | | |
|------------------------------|---------------|--------|--------|--------|--|--|
| Working Capital (No of Days) | Mar-24 | Sep-24 | Mar-25 | Sep-25 | | |
| Inventory | 35 | 37 | 35 | 34 | | |
| Receivable | 13 | 14 | 7 | 6 | | |
| Payable | 13 | 19 | 19 | 22 | | |
| Working Capital (No of Days) | 35 | 32 | 23 | 18 | | |
| Working Capital % of Revenue | 10% | 9% | 6% | 5% | | |
| Working Capital ₹ cr | 117 | 93 | 73 | 60 | | |

| Strong Liquidity Position ₹ cr | Mar-24 | Sep-24 | Mar-25 | Sep-25 |
|--|--------|--------|--------|--------|
| Liquid Assets (Bank Balance, Fixed Deposit, Investment in Mutual Funds etc) | 522 | 585 | 656 | 665 |









Company:

SastaSundar health & happiness

SastaSundar Ventures Limited

CIN: L65993WB1989PLC047002

Mr. Pratap Singh – Company Secretary

Email Id: investors@sastasundar.com

www.sastasundarventures.com

Investor Relations Partner:



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